Work stream	Action	Description	Responsibility	2-3 months	1-3 months	1-2 weeks	1-2 weeks	1-2 weeks	1-2 weeks	1 week	1 week
Preparation	Sustainability strategy	• Consolidate all relevant information on sustainability strategy and targets • Benchmark KPIs / targets with peers	Client, ESG advisor								
	ESG rating / performance assessment	• Review and engage core ESG agencies • Review current quality of ESG reporting and strategy vis-à-vis peers	Client, ESG advisor								
	Investor engagement	• Create a sustainability storyline for investor presentation • Non-deal ESG investor meetings	Client, ESG advisor								
Use of proceeds bond	Project selection	• Shortlist eligible project portfolio (data analysis over recently completed and planned capex) • Source environmental/ social impact data on portfolio	Client								
	Sustainability Finance Framework & Second Party Opinion	• Select second party opinion (“SPO”) provider • Due diligence sessions with SPO provider • Finalise structural components of Sustainability finance framework	Client, SPO provider, structuring banks								
	Documentation	• Incorporate use of proceeds and risk factor wording in prospectus	Client, legal counsel, structuring bank								
	Execution	• Bookbuilding & pricing	Joint bookrunners								